Fixing Health Care: What’s Next?  
A Deep Dive Session – Room 157ABC  
**Tuesday, August 8, 2017. 10:15 a.m. – 12:30 p.m.**  
(Advance agenda, updated 7/31/2017)

**Summary:**
Federal proposals to repeal, replace, repair or reimagine the 2010 federal health law portend dramatic changes for states. From the more visible features such as health exchanges, insurance subsidies and the Medicaid expansion, to lesser known provisions, such as payment reforms and financing sources, states face major unknowns.

Attend this deep dive to:
- Hear the latest developments from Washington and the diverse responses from states
- Learn more about new state responsibilities and opportunities to improve health systems.
- Share your state’s challenges and success stories with experts and peers.
- Take home resources and ideas from other states.

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10:15-11:55 a.m.  
**Welcome, Introductions and Overview**  
**Co-moderators**
- **Senator Deb Peters**, senior assistant Senate majority leader; NCSL president-elect; also served as president of the Streamline Sales Tax Governing Board, South Dakota
- **Senator Richard T. Moore**, former state senator; former president of NCSL (2010-11); president, Massachusetts Assisted Living Association (2016-17), Massachusetts

**The Evolving Federal Roles**
- **Jane Norton**, director, Office of Intergovernmental and External Affairs, U.S. Department of Health and Human Services, for the Trump Administration; previously, HHS region 8 director; Lt. Governor of Colorado (2003-07), Washington, D.C.
- **State legislator respondents**

**Health Change for Insurance and Coverage**
- **Chiquita Brooks-LaSure**, managing director, Manatt Health, formerly director of coverage policy, HHS and CCIIO deputy center and policy director, Washington, D.C.
- **Joseph Antos, PhD**, resident scholar, health care, American Enterprise Institute; professor, emergency medicine, George Washington University; formerly assistant director for health, Congressional Budget Office (CBO), Washington, D.C.
- **Kim Holland**, vice-president, Blue Cross/Blue Shield Association; serving up to 100 million enrollees in all 50 states; former Oklahoma Insurance Commissioner.
What Next for Medicaid, SCHIP and Beyond?

➢ Sara Rosenbaum, JD, professor, Health Law and Policy, George Washington University; past Chair of Academy Health; member of the CDC Director’s Advisory Committee (2007-2017); member National Academies of Sciences, Engineering, and Medicine; Washington, D.C.

➢ Barbara Anthony, JD, senior fellow in Health, Pioneer Institute; formerly Mass. Undersecretary of the Office of Consumer Affairs and Business Regulation (2009 to 2015), Massachusetts

11:55-12:30 p.m.  Stakeholder discussion on subjects of expertise.

The second portion features panelists and respondents, focusing on state level responses and issues, planned as a talk show format, in discrete segments that feature three to four people at one time. Specifics and aligning of the panelists will be adjusted to reflect fast-changing health policy status as of August. Initial remarks will be followed by moderator-directed dialogue and audience questions. Perspectives include:

Health Insurers / Health Providers / Consumer/Patient advocates / Legislators

➢ Ken Preede, vice-president, Commonwealth Care Alliance, a not-for-profit, community-based healthcare organization for those with complex medical, behavioral health and social support needs, Massachusetts

➢ David Woodmansee, state director, American Cancer Society Cancer Action Network, Connecticut

➢ State legislator respondents

Q & A and Responses from legislators, legislative staff, members and audience

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Health Sessions at Legislative Summit: there are at least 20 sessions at Legislative Summit 2017 from Aug. 5-9 focused on Health and Human Services topics; the full agenda is listed online.

Late Addition: Sunday Aug. 6, 5-6 p.m.

➢ Health Care Overview from the Centers for Medicare & Medicaid Services (CMS)

Seema Verma, CMS Administrator will be the featured speaker at a special session on Sunday, August 6, from 5-6 p.m., in Room 157ABC

Times: Internal timing notations are subject to change

NCSL Session staff: For information on Fixing Health Care: What’s Next contact: Richard Cauchi, Martha King, Ashley Noble, Haley Nicholson.

Updated 7/31/2017
Presenter Biographies for
Fixing Health Care: What’s Next
NCSL Legislative Summit Session – Aug. 8, 2017

Co-moderators

**Senator Deb Peters**
Senior assistant Senate majority leader; NCSL president-elect., South Dakota

Senator Deb M. Peters was elected to the South Dakota Senate in 2010 after six years in the state House of Representatives. In November 2014, she was re-elected to her third term in the Senate. With more than 18 years of professional experience in the community as a small business owner and dedicated public servant, Peters is a champion of creating more accountability and transparency in government.

Recognized as one of the top 40 political rising stars under 40 years old by the Washington Post, Peters serves as chair of the Senate Appropriations Committee and is also a member on the Government Operations and Audit Committee. Peters is also the president of the Streamline Sales Tax Governing Board, an effort to limit burdens on retailers and streamline legal definitions of sales taxes between states.

Peters is no stranger to the National Conference of State Legislatures having been involved since her time in the House. During her tenure, she has been a national leader in ensuring the state role in the federalist system. Specifically, she has been outspoken in her support of urging Congress to pass e-fairness legislation. Peters has also been especially active in the Executive Committee’s Task Force on State and Local Taxation; the Budgets and Revenue Committee; and the Communications, Financial Services and Interstate Commerce Committees. Peters holds a degree in accounting and business administration with a major in Accounting from the University of South Dakota. She is a Certified Public Accountant and owns her own business consulting company. Peters lives in Hartford, S.D., with her husband Chris and two sons, Derick and Braden.

**Richard T. Moore**
Former Senate president pro-tem, former NCSL president, Massachusetts

Richard Moore is currently president of the Massachusetts Assisted Living Association. He was a Democratic member of the Massachusetts State Senate, most recently as president pro-tem. He was president of NCSL in 2010-2011 and served on the Executive Committee for more than a decade. In the Senate, he was the founding co-chair of the state’s Health Care Financing Committee.

He was among the principal architects of the landmark Massachusetts health care reform law that has resulted in near-universal access to health care. Moore also led the successful effort, with Senate President Therese Murray, to pass comprehensive legislation to improve the quality of health care and contain health costs and a 2012 payment reform law. On the national level, he served as co-chair of the NCSL Foundation’s project on Transforming Health Care through Technology. He was an active member of the National Governors’ Association’s Steering Committee for State eHealth Alliance and played a key role in establishing the National Advisory Committee for the State Health Reform Project of the Brookings Institution’s Engelberg Center for Health Care Reform.

**Presenters**

**Jane Norton**
Director, Office of Intergovernmental and External Affairs (IEA), U.S. Department of Health & Human Services (HHS)

Jane Norton provides overall leadership for the IEA team. She comes from the state of Colorado with a strong background in public service. She was elected to the office of lieutenant governor, a position she served in from 2003 to 2007. During that time, she was elected chair of the National Lieutenant Governors Association and served as the chair of the Colorado Commission of Indian Affairs. Before her election, she was appointed by Governor Bill Owens to lead the state’s Department of Public Health and Environment and served in the Colorado legislature (House, 1986-87). Norton is no stranger to HHS or IEA. Under the Reagan and Bush administrations, she was regional director in Region 8 for HHS, based in Denver where she was recognized for outstanding federal service with the U.S. Public Health Service Assistant Secretary’s Award for Outstanding Accomplishment for increasing childhood immunization rates and the Administration on Aging’s Outstanding Service to Seniors Award.
Joseph Antos, Ph.D.
American Enterprise Institute (AEI)

Joe Antos is resident scholar and the Wilson H. Taylor Scholar in Health Care and Retirement Policy at the American Enterprise Institute, where his research focuses on the economics of health policy—including the Affordable Care Act, Medicare, the uninsured, and the overall reform of the health care system and its financing. He also studies the impact of health care expenditures on federal budget policy.

Before joining AEI, Antos was assistant director for health and human resources at the Congressional Budget Office (CBO, 1995-2001). He has also held senior positions in the U.S. Department of Health and Human Services, the Office of Management and Budget, and the President’s Council of Economic Advisers. He recently completed a seven-year term as health adviser to CBO, and two terms as a commissioner of the Maryland Health Services Cost Review Commission (2004-12). In 2013, he was also named adjunct associate professor of emergency medicine at George Washington University. Antos has a Ph.D. and an M.A. in economics from the University of Rochester and a B.A. in mathematics from Cornell University.

Chiquita Brooks-LaSure
Managing director, Manatt Health

A former HHS policy official who played a key role guiding through the Affordable Care Act and its implementation, Chiquita Brooks-LaSure, now with Manatt, provides policy analysis and strategic advice to health care stakeholders across the private and public sectors. Her practice focuses on helping clients understand the implications of regulatory and legislative policies across Medicare, Medicaid and Marketplaces.

As deputy center and policy director at CCIIO, and earlier at the Department of Health and Human Services (HHS) as director of coverage policy, she executed coverage and insurance reform provisions during the ACA’s implementation. Brooks-LaSure briefed and assisted U.S. House leaders on policy decisions related to health care reform legislation and the ACA as part of the Democratic staff for the U.S. House Ways and Means Committee. She worked on drafting language with legislative counsel, developed policy options, negotiated to resolved policy differences with other House, Senate and White House staff and preparing committee members for House floor actions.

As a director at Avalere Health, she helped companies, foundations and advocacy organization understand health care policy implications for states, beneficiaries and the commercial market. She began her career as a program examiner lead Medicaid analyst for the Office of Management and Budget (OMB).

Sara Rosenbaum, J.D.
Professor of Health Law and Policy, George Washington University

Sara Rosenbaum J.D. is the Harold and Jane Hirsh Professor of Health Law and Policy and founding chair of the Department of Health Policy at the Milken Institute School of Public Health, George Washington University. She also holds professorships in the Trachtenberg School of Public Policy and Public Administration and the Schools of Law and Medicine and Health Sciences.

A graduate of Wesleyan University and Boston University Law School, Rosenbaum has devoted her career to issues of health justice for populations who are medically underserved because of race, poverty, disability or cultural exclusion. An honored teacher and scholar, a highly popular speaker, and a widely read writer on many aspects of health law and policy, Rosenbaum has emphasized public engagement as a core element of her professional life, providing public service to six presidential administrations and 19 Congresses. She is best known for her work on the expansion of Medicaid, expanding health care access, civil rights and health care, and national health reform.

Since 1977, Rosenbaum has advised Congress and every presidential administration on a wide range of health policy matters. In 1993-94, she worked for President Bill Clinton. During her service, she directed the drafting of the Health Security Act and designed the Vaccines for Children program. Rosenbaum also regularly advises state governments on health policy and has served as a testifying expert in landmark litigation to enforce the rights of children under Medicaid. She was a founding commissioner and chair of the Medicaid and CHIP Payment and Access Commission (MACPAC) and served as its chair from 2015 until the end of her commission term in 2017.

Rosenbaum also is the lead author of “Law and the American Health Care System,” 2d ed. (2012). She is a past chair of AcademyHealth and a member of the National Academies of Sciences, Engineering, and Medicine. She was a member of the CDC Director’s Advisory Committee between 2007 and 2017. Between 2009 and 2013, she served as the public member of CDC’s Advisory Committee on Immunization Practice (ACIP).
Barbara Anthony, J.D.
Pioneer Institute, Massachusetts

Barbara Anthony is currently the senior fellow in Healthcare at Boston’s Pioneer Institute. She is also currently a senior fellow at the Harvard Kennedy School’s Center for Business and Government where she is leading study groups and researching and writing about Massachusetts health care cost containment efforts. She served as Massachusetts undersecretary of the Office of Consumer Affairs and Business Regulation from 2009 to 2015 where she oversaw five state agencies: Banking, Insurance, Professional Licensure, Telecommunications and Cable, and the Division of Standards. Anthony, with a background in law and economics, oversaw implementation of the state’s Data Security Law and regulations, kept health insurance rate increases under control, helped implement the state’s 2012 Health Care Cost Containment Law, oversaw efforts to reform the mortgage foreclosure process and spearheaded a campaign to empower Massachusetts health care consumers through price and quality transparency.

Previously, Anthony was executive director of Health Law Advocates, the Boston-based nonprofit law firm dedicated to health care access; regional director of the Northeast Regional Office of the Federal Trade Commission; chief of the Public Protection Bureau of the Massachusetts Attorney General’s Office; and vice president and chief compliance officer for BayBanks Inc. Anthony began her legal career as a trial attorney in the Antitrust Division of the U.S. Department of Justice in Washington, D.C. She is a graduate of Suffolk University Law School, where she currently serves as an adjunct professor of law. She holds a graduate degree in economics and a bachelor of science in business administration from Northeastern University. She serves on the boards of the Cambridge Health Alliance Foundation and the Advisory Board of the Rappaport Center for Law and Public Policy at Boston College Law School.

Kim Holland
Vice-president, BlueCross BlueShield Association (BCBSA)

Kim Holland is vice president for state affairs for the BlueCross BlueShield Association, a national federation of 36 independent, community based and locally operated Blue Cross and Blue Shield companies. The Blue System is the nation’s largest health insurer covering 1-in-3 Americans. It is the largest single processor of Medicare claims in the nation, and holds the world’s largest privately underwritten health insurance contract—the nearly 5.4-million-member Federal Employee Program.

In her role with BCBSA, Holland is responsible for ensuring that Blue Cross Blue Shield Plan interests are represented in the development of federal and state legislative and regulatory positions and priorities. Holland has worked on many priority issues for BCBSA, including state flexibility for exchanges and appropriate accounting treatment of the health insurance tax. Before joining BCBSA, Holland, was the first woman elected insurance commissioner in Oklahoma, an office she held for six years. A former career insurance producer and independent agency executive, Holland has served on numerous health care related boards and commissions, including the Oklahoma employees’ benefits board and Medicaid authority.

Kenneth Preede
Vice president, Commonwealth Care Alliance, Boston, Massachusetts

Ken Preede is the vice president of government relations at Commonwealth Care Alliance where he represents the company before Congress, HHS, CMS as well as in Boston on Beacon Hill and before MassHealth. Before joining CCA in June, he was the associate vice president of government affairs for Molina Healthcare for more than eight years. During his 25-year career in Washington, D.C., he has worked extensively on Medicare and Medicaid policies and legislation from the patient advocate, provider and payor perspective at all levels of government.

Established in 2003, Commonwealth Care Alliance is dedicated to improving care for people with complex chronic conditions, including multiple disabilities. For individuals who are dually eligible for MassHealth and Medicare, their unique, nationally recognized health plans provide and coordinate the full spectrum of care—medical, behavioral health, dental, durable medical equipment and social services—to eliminate gaps in care and reduce costs. Disability-competent care is provided by a clinical affiliate, Commonwealth Community Care, an organization with 30 years of experience supporting adults and elders with complex physical, developmental, intellectual and mental health disabilities.

He lives in Chantilly, Va., with his wife and four daughters.
David Woodmansee began his career with the American Cancer Society in May 1989 as executive director of the Eastern Connecticut Regional office. In 1991, he was named vice president of communications and public issues for the former Connecticut Division (now part of the New England Division). In that role, he led efforts to pass the first law in the country to ban the insurance practice of “drive-thru mastectomies” where a woman underwent a mastectomy, and was discharged later the same day. In 2000, he joined the National Government Relations Office in Washington, D.C., (now ACS CAN) as regional advocacy manager assisting the six New England states, New York and New Jersey with their state advocacy agendas. Presently, as director of State and Local Campaigns, he provides supervision, direction and guidance to all members of the ACS CAN Access to Care team. He holds a B.A. in communications and an M.B.A. in management/marketing from St. Bonaventure University in New York.